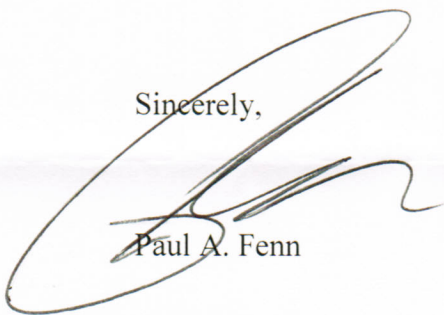


be worked out between the parties, and potentially Baltimore City, in writing in order to maintain USDHHI's tax status, and to provide the greatest financial benefit to USDHHI.

Thank you for your time and consideration. I look forward to the prospect of meeting with the membership of USDHHI to explain this proposal further and to respond to any questions or concerns.

Sincerely,

A handwritten signature in black ink, appearing to read 'Paul A. Fenn', is written over a horizontal line. The signature is fluid and cursive, with a large loop at the beginning.

Paul A. Fenn

PAF/JS
Enclosures